

			2025/26	Y1 of 3 2026/27	Y2 of 3 2027/28	Y3 of 3 2028/29
Income			2%	1.02	2%	2%
Expenditure						
Budgets already approved by FC						
For review in 26/27			Budget 25/26	Budget 26/27	Budget 27/28	Budget 27/28
101	Administration					
1176	Precept	Expenditure - Income				
1177	Council Tax Support Grant	SBC no longer pay to grant to parishes (approx £16,500 loss of income)	0	0	0	0
1184	CIL & S106 Payments	Any income received moved to EMR for GMF or Play Refurbishments	0	0	0	0
1190	Interest Received	Increased CCLA dividends following completion of GMF look at future investment plans to maximise dividends	12000	20,000	20400	20808
1195	FIT Payments	Solar panel payments increased in line with projection.	500	510	520	531
1199	Miscellaneous Income		0	453	0	0
			12500	20963	20920.2	21338.604
4000	Salaries	26/27 Salary Budget as agreed at December 2025 Full Council	326,075	344,299	366,753	366,753
4007	Councillors' Allowances	26/27 5% added to Projection	15837	12764	13019	13279
4008	Legal & Professional Services	Merged with 'Legal' 4220/101 from April 25 25/26 & 26/27 - includes Accountant Fees. Increase fees from £8.1k to £10,500	12650	15,050	15351	15658
4011	Photocopier Lease & Contract	More in house printing	1110	2,000	2040	2081
4012	Insurance	Expect uplift in premium following asset register review and additional machinery for GMF	6831	6,968	7107	7249
4013	Insurance claims	Same as previous - to cover any excess	500	500	500	500
4016	Travelling Expenses	26/27: GMF build complete	200	200	204	208
4018	Stationery	Inflatory increase	780	612	624	637
4019	Postage Stamps	25/26: £100 moved to LG cost centre to cover invoicing and mailouts	40	20	21	21
4020	Staff Training	26.27: Generic staff training 6x £450 Conferences £1750 DC Comm Gov Degree (L4) Yr 2 +£5500 L4	10950	10,950	5669	282
4021	Councillor Training	Reduced as most training in-house	100	100	350	350
4023	Audit Internal/External	Internal Auditor External Audit no control over cost Year End inc in Accountant fees	3092	3,154	3217	3281
4024	IT Support	Microshade/Flotek 25/26 MS & Domain £2471 Support & Maint £3384 Antivirus £421.20 Total IT Support Contract £9160 Rialtas £2,240+ £338 for additional licence in 25/26 Brightpay Cloud (replaces desktop and connect) £474.20 Adobe Pro £859.20 with inflatory rise for 26/27	10385	11,416	11644	11877
4025	IT Equipment	Renewals programme 1 laptop and configuration pa c£850 with set up fees	1750	1,750	1750	1750
4026	Medical	OH referral x 1 (£190) Counselling after OH referral x 1 (£140) Flu Jabs x 8 (£80) Eye Tests x 4 (£100) / Glasses x 2 (£120) No change	500	500	510	520
4028	Recruitment	No change	2000	2,000	2040	2081
4090	Elections/Co-options	£1,75 per elector HW - 8643 (£15,125.00) PV - 8620 (£15,085.00) = £30,210 or gamble uncontested and use GRs if goes to an election. Rolling EMR of c£12k available	6000	6,000	6000	6000
4109	Mobile phones	Less contracts / mobile phone allowance for some	683	459	468	478
4215	Subscriptions	ICO £35 WALC & NALC £2,151 SLCF £180 SLCC (Fellow) £560 Allotment Society comes from 305 - Leisure Gardens	2949	3,134	3197	3261
4480	Climate Change & Biodiversity	Funds available for Mouldon Hill QR Trail etc.	750	500	750	750
4490	Bank Charges	Increased due to increased income	383	288	294	300
4491	Square Card Receipts Charges	Increased in line with increased income	100	143	146	149
4510	Workwear & PPE	Keep same	204	191	195	198
4600	Office Equipment	Reduced to £400	500	400	500	500
4702	Defib Expenses/Maintenance	22/23 new code. Contra donation in 1225/101. Balance to EMR @ YE	0	100	100	100
4999	Sundry expenses	Room Hire & Sundry Expenses	495	505	515	525
			404863	424003	442964	438789
102	Office Expenditure					

1000	Hire Of Premises	Increased projection due to uptake and investment in building		5000		6,120		5000		5000
				5000		6120		5000		5000
4009	Maintenance contractors	Dropped back to £1k following refurb in '25. PAT Testing in 2026 - approx £350.		11550		1000		1000		1000
4017	Cleaning Materials			561		765		780		796
4040	Covid 19/Staff larder	Available for emergency staff hardship larder		500		255		250		250
4100	Office Site Lease	Inflatory increase		2695		2642		2695		2749
4101	Utilities	No electric vechicle charger as GMF in use		3523		3570		3641		3714
4102	Health & safety	Consultant £400 annual H&S audit, Fire Risk Assessments and review/update documentation with some contingency		804		847		864		881
4104	Repairs/Replacements	In house chair reupholstered / blinds replaced in 25/26 undertaken.		2500		2000		500		500
4105	Alarm Fire/Intruder	26/27 partial budget for replacement tables or similar		561		512		522		533
4106	Sanitary Waste	Inflatory increase and sufficient budget for 2 bins on contract		88		90		92		93
4107	Contracts/agreements	Previously Blue Mountain £181 contract gave notice in Apr25. Monitor in 26/27 and remove.		50		51		52		53
4110	Landline/Broadband	To review this year: 7 Waves licences & 2 Broadband FTTC Contract reviewed Oct 2023. Review 26/27		1623		1718		1753		1788
4111	Office Maintenance	Window / gutter cleaning Fixed wire due in 26 - use maintenance contractor budget		571		503		163		166
4112	Room Hire Sundries	Merged with 4999/101 sundries from April 25		0		0		0		0
4304	Office Bins	General waste - Hills Confidential bins x 3 pa		653		632		645		657
		0								
				25679		14584		12956		13180
202	Grants									
4209	Grants	3 rounds per year. No change		5000		5000		5000		5000
				5000		5000		5000		5000
302	Play Areas									
4010	Play Area Contractor/Security	New contractor this year - increase cost +£5k		12750		18005		18365		18732
4027	CCTV	SIM cost x 10 cameras (£85pm) pa		1061		1040		1061		1082
4305	Play Equipment Repairs	Rolling funding programme		14000		14000		14000		14000
4306	Play Area Inspection	Inspection Mar 26. Increased in line with projections inc. Safeplay subscription		1377		2016		2056		2097
4316	Play Area Refurbishment	Use any EMRs to boost funds		10000		20000		20000		20000
4342	Skatepark Repairs	No change		500		500		500		500
4518	Play Surface Repairs	Rolling funding programme + any EMRs to boost funds		20000		40000		40000		40000
				59688		95561		95982		96412
305	Leisure Gardens	Cost neutral cost centre. Any underspend to LG EMR.								
1004	Leisure Garden Tenants	Inflatory increase		3217		3281		3347		3414
				3217		3281		3347		3414
4310	Leisure Gardens Maintenance	Any underspend to rolling EMR for Leisure Garden reinvestment		2475		2684		2737		2792
4315	Leisure Garden Water Rates	Move from 307 & recharge to 305. Monitor this year with Rainwater Harvesting System		237		242		247		252
4318	Leisure Garden Competition	Reduction in budget due to local business donations		350		200		204		208
4215	Subscriptions	National Allotment Society		55		56		57		58
4019	Postage	Keep same		100		100		102		104
				3217		3281		3347		3414
306	GMF									
4009	Maintenance Contractors	Contingency funding		600		600		800		800
4017	Cleaning Materials			400		400		408		416
4040	Covid 19/ Staff larder	As above - emergency hardship larder		500		200		200		200
4101	Utilities	Guessimated plus PV income to be monitored and offset against expenditure		4000		4080		4162		4245
4102	Health & Safety	Annual Fire Assessment & joint H&S consultant fees		804		820		1000		1000
4105	Alarm Fire/Intruder	Guesstimate - costs to be set following contractor handover		1200		1200		1224		1248
4106	Sanitary Waste	Unsure if required - retain for contingency purposes		87		89		91		92
4107	Contracts/Agreements	PAT testing £200 after 12m ; Use hand towels - better for environment? Boiler service not required until 12m after install		900		900		900		900
4111	Maintenance of Facility	Guesstimate - £0 initially, increasing Y2 & 3		0		0		1000		1000
4304	Office Bins	To be confirmed if required as may tip on rounds at Waterside etc.		600		600		600		600
4700	Public Works Loan - GMF	25/26: £37,500 in EMR as no payments to date. Repayments confirmed at (5.66%) £25,887.91 every June and December (Total £51,775.82pa)		14276		51776		51776		51776

NEW* 4703	GMF NNDR	National Non-Domestic Rates 25/26 Estimate based on £7per square foot ratable valuation. Full year 26/27.		10000		40000		40000		40000
				33367		100665		102160		102278
307	POST									
1183	Grounds Maintenance work	Ice/Snow, Church maintenance etc.		408		400		408		416
1199	Misc Income			0		0		0		0
				408		400		408		416
4000	Salaries	'26/27 Salary Budget as agreed at December 2025 Full Council		531,198		570,092		586,629		586,629
4006	General Maintenance	General Consumables		1836		1873		1910		1948
4020	Staff Training	Apprentice training programme x 1 member + up to £600 pp.		5000		5000		5000		5000
4026	Medical & Wellbeing	OH referral 1 & counselling x £350), Flu Jabs x 3 £75, Eye tests/glasses x 1 (£85). If innoculations are required, budget will go overspent		1000		510		520		531
4109	Mobile phones	Inflatory increase		1129		1033		1054		1075
4200	Bus Shelters & Repairs	Keep same		500		500		500		500
4206	Great Western Community Forest	Contra income with balance to EMR @ YE - cost neutral		0		0		0		0
4301	Arboricultural work	EMR any underspend to accrue in case of devolvment. Feb 2025 Tree Survey next one 2020 cost £2995 so budget c£3,500. Used funds for tractor and flail hire 24/25. EMR 328 to fund hire of tractor and Flail inc. Fuel for 2024/25		7101		7243		7388		7535
4302	Tractor Hire	£1,400pm - full year tractor hire plus fuel		11000		17136		17479		17828
4308	Notice Boards, Seats & Bins	Funds for one replacement noticeboard or several bins Annual £2,000 allowance 25/26 added +£5k for replacement litter bins		7500		2500		2500		2500
4309	Horticultural work	Wildflower creation £750. Community Bulb Planting £500 , £1,000 planters/troughs and funds remaining for decorative flower beds/approach partners for sponsorship. Decorative flower beds not completed in 25/26 and funds used for Elstree Way remedial works.		4971		3264		3329		3396
4350	Vandalism	Budget reduced inline with projection.		150		100		102		104
4506	Fuel	Movement within 4523 to be done. Fuel cards in 26/27 - monitor any changes in expenditure		7023		7140		7283		7428
4507	Vehicle Insurance	26/27 Jan increased premium due to more accidents and market rates. £8742		5440		8641		8814		8991
4508	Road Fund Licence	Budget sufficient to cover hike in electric vechicle taxes		1122		1144		1167		1191
4509	(Vehicle) Servicing & Maintenance	No vehicle washdown at Waterside (-£480) Elec Van £20.87pm (£250.44) MOTs		5100		5610		5722		5837
4510	Workwear & PPE			2497		2000		2040		2081
4511	Vehicle tracking	£9pm to include mowers		918		936		955		974
4514	Grass Cutting M/C Lease	Sell our mowers. Lease 2 mowers from Listers, on a 3 year contract. Y1 fees are offset by sale of mowers and increase budget in Y2 & 3 (27/28 & 28/29) £11k pa each (£22k). JS to update Yr2 & 3		12974		13233		11000		11000
4515	Grass Cutting M/C Maint	Existing service contract x 2 mowers. Yr 1 should be lower as brand new		8160		8323		8490		8659
4517	Litter & Cleansing	Bin Bag orders approx. £1,400 2 times per annum. Replacement pickers x 20 & 10 hoops		3609		3000		3060		3121
4522	Grounds Maintenance Contract	Large play areas grass cut £12k, Contingency cuts x 2 £650 ea, Weed spraying (£20k). Buffer for urgent maintenance		35500		34680		35374		36081
4523	Fuel - Grass cutting	Incs fuel for early / late cut allowance		5100		5202		5306		5412
4524	Vehicle Electricity	To be monitored as charging at GMF in 26/27		1040		1061		1082		1104
4604	Festive enhancements	No change		500		500		500		500
4610	Vehicles	Laura providing list of vehicles / their lease terms etc. Replace the following... 23/24 Leasing 2 Goupil vehicles @ £1108.24pm + Van @ £420.15pm. One off hire costs to Q3 £1,534. Projection reduced. 24/25 Goupils £13,298.88pa, Van £5,041.80pa. One off Hire contingency £1,500. Replacement vehicle in aspirations TBC (not included). 24/25 Projection increased by £5k (overspend) as additional vehicle agreed September 24 to come from Gen Res. 25/26 Aspiration of £31k approved for additional veh + change Goupils for lithium battery operated		51237		52262		53307		54373

4615	Machinery & Equipment	Non Tractor / Street Sweeper as own codes. Aspirations in 26/27 to be agreed & added after FC		9000		4000		4080		4162
4633	Street Sweeper Lease	Hire costs £1660.02pm = £19,920.24 budget reduced		19920		19920		19920		19920
4634	Street Sweeper Servicing and maintenance	Any surplus goes into Rolling EMR (368) to cover repairs and replacement. See Above re. £29,700 total budget. Service & Maintenance contract £454.69pm = £5,456.28pa.		15541		15852		16169		16492
4635	Waterside Rent	Removed for 26/27 now in GMF		0		0		0		0
				756065		792756		810680		814372
401	Newsletter									
1001	Newsletter Advertising	Reduced in line with projections		2500		2250		2500		2500
				2500		2250		2500		2500
4400	Newsletter Printing	Inflatory increase		7356		7341		7488		7638
4403	Newsletter Distribution	Inflatory increase		3366		3572		3643		3716
4404	Newsletter Artwork	Remove		20		20		21		21
4416	Competitions	Consolidate £95 incs puzzle supplier		75		75		75		75
				10817		11008		11227		11450
402	COMMUNITY DEVELOPMENT									
1009	Memorial Benches	See previous resolution/previous notes		3462		3462		3462		3462
1210	Mem Café Events Income & Donations	Increase in donations and boosts Café activities		1500		2250		2250		2250
1400	CD Events Income	Sponsorship & partnerships to boost non Memory Café activities		7000		7000		7000		7000
1220	Football Pitch Income	Trent Road - £15pw Clary Road - ??		765		823		839		856
				12727		13535		13551		13568
4000	Salaries	'26/27 Salary Budget as agreed at December 2025 Full Council		88,749		93,275		95,588		95,588
4212	Christmas Activities	Christmas Parcels Card Competition & Prizes - print in house Charitable Xmas card donation £200		1561		1592		1624		1657
4320	Youth Engagement	1400 - partial income to off set expenditure		1500		2000		1500		1500
4330	Memory Café	1210 - partial income to off set expenditure Increased inline with projection		3000		4000		3000		3000
4401	Website & Social Media	Website host - Clearwater hosting FastHost Gov.UK renewal		612		624		637		649
4402	Marketing & Events	Income at 1400 to boost activities splitting out events in 26/27 budget To include, Summer, Christmas, Volunteer & 60s+ cream teas (£750), Remembrance £50, with contingency		6000		6000		6000		6000
4412	Branding	Replacement displays - non event		300		300		300		300
4413	Consultations/Events	APM & Strategic consultations		250		150		250		250
4416	Competitions	HW Heroes £150 (4 awards)		150		150		150		150
4418	Memorial Benches	Expenditure for up to 2 benches. Cost neutral - contra income at 1009 23/24: Purchase one bench as per order		3462		0		3462		3462
4629	Community Choices	Participatory Budgeting Project for residents to select their chosen theme to spend £7.5k. Split £5k and £2.5k (youth)		7500		7500		7500		7500
				113084		115591		120011		120056
501	Community Transport									
1002	Community Transport Fares	23/24: projection increased due to increased usage. 24/25: Budget increased inline with projection.		3641		4004		4084		4166
1003	Community Transport BSOG	25/26: Increased in line with projection		714		714		728		743
				4355		4718		4812		4909
4500	Bus Tax & Insurance	24/25: Reduced inline with projection		770		1137		1160		1183
4501	Bus Fuel Costs	24/25: Increased inline with projection		1122		1144		1167		1191
4502	Bus Servicing & Repairs	23/24: Up to £150 to cover damage minibus before insurance claim. Projection reduced inline with spend to date. 24/25: Keep same as bus is ageing		1020		1530		1561		1592
4504	Bus Driver Training	23/24: All drivers received first aid training. Contra income at 1199/101 as WSPC joined training. 24/25: Reduced as Midas Training only required.		450		200		204		208
4505	Bus Admin/Misc	25/26: increased in line with projection		100		150		150		150
				3462		4162		4242		4324
605	Capital Projects/Aspirations									
4614	Tadpole Lane Allotment Site	25/26: £8k aspiration agreed but used for Elstree Remedial works instead		8000		0		0		0
4317	Footpath Signage	Completed in 25/26 - remove		0		0		0		0
4618	Emergency Plan	Retain in budget but £0 funds and monitor at Plan is gaining momentum		0		0		0		0

[illegible]